

Francine Esposito **Partner**

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Overview

For over 30 years, Francine Esposito has represented employers nationwide at labor arbitrations, before various administrative agencies (including but not limited to the NLRB, OSHA and EEOC) and in employment-related litigation. Francine has extensive experience in assisting employers to avoid legal disputes by conducting compliance audits and workplace investigations, designing and presenting training, and advising on a wide array of labor and employment-related issues, including but not limited to:

- Discrimination, harassment and retaliation
- Leave and accommodation issues
- Compliance with labor law and the negotiation and administration of collective bargaining agreements
- Effective employee relations and union organizing drives
- Workforce impact of purchases, sales and relocations of businesses
- Discipline, discharge and reductions-in-force
- Effective and legally-compliant employment policies
- Separation, employment and non-compete agreements
- Background checking
- Wage and hour compliance
- Employee safety and health

Francine has assisted employers in effecting business change and cost savings during collective bargaining, and advised employers in various labor disputes. Francine has represented employers in various industries, including hospitality, banking, logistics, technology, media, healthcare, retail, casino, accounting, real estate, engineering and construction, utility and higher education. Prior to becoming an attorney, Francine worked as a human resources/labor relations professional for two Fortune 100 companies.

Experience

No aspect of this advertisement has been approved by the highest court of any state. Prior results do not guarantee a similar outcome.

Handled hundreds of labor arbitrations, including discharge and contract interpretation cases

Represented clients in numerous unfair labor practice proceedings before the National Labor Relations Board (NLRB)

Practices & Industries

Academic Institutions & Higher Education

Artificial Intelligence

Employment & Labor

Employment Contracts

Employment Counseling & Training

Employment Litigation

Healthcare & Life Sciences

Internal Investigations

Labor Management Relations

Litigation

OSHA Compliance and Litigation

Wage and Hour Compliance & Employee Compensation

Workplace Investigations



Advised employers regarding administration of collective bargaining agreements and bargaining obligations with unions under the NLRA, while planning and implementing business change

Served as lead negotiator or legal advisor to company negotiators during negotiations of collective bargaining agreements in industries, such as healthcare, hospitality, maintenance, utilities and automotive, resulting in significant cost savings and/or operational flexibility

Regularly conducted employment-related training for clients nationally and internationally, resulting in decreased manager mistakes that result in employer liability, and one-on-one counseling for executives as prompt remedial action of various complaints

Represented employers before the EEOC and various state anti-discrimination agencies and in litigation, but also successfully resolved numerous harassment and discrimination claims in such agencies and court for minimal amounts and without adverse publicity to the defendant employers

Successfully devised or negotiated resolution of various employment-related disputes prior to litigation or soon after complaint

Education and Credentials

Education

Rutgers School of Law-Newark, J.D., 1993

Cornell University, School of Industrial and Labor Relations, B.S., 1987

Admissions

State of New Jersey

U.S. District Court, District of New Jersey, 1993

U.S. District Court, Eastern District of New York, 2000

U.S. District Court, Southern District of New York, 2000

U.S. Court of Appeals for the Third Circuit, 1998

Affiliations

American Bar Association, Section of Labor and Employment Law

New Jersey State Bar Association, Labor and Employment Law Section

Society for Human Resource Management

Society for Human Resource Management (SHRM)

Recognition and Community

No aspect of this advertisement has been approved by the highest court of any state. Prior results do not guarantee a similar outcome. See Awards Methodology.



Recognitions

Chosen for inclusion in the Chambers USA Legal Directory (Chambers & Partners) of recognized practitioners for Labor and Employment in New Jersey, 2023-2025

Insights

Supreme Court Rejects Heightened "Unusual Employer" Evidentiary Standard, Paving the Way for Reverse Discrimination Claims Under Title VII

Day Pitney Alert, June 11, 2025

New Guidance Encourages Settlement of Unfair Labor Practice Cases

Day Pitney Alert, June 2, 2025

It's Not to Whom You Are Married — Second Circuit Limits Marital Status Protections Under NYC Law

Day Pitney Alert, May 13, 2025

The Pendulum Swings Again: Labor Law Changes Under the New Administration

Day Pitney Alert, April 22, 2025

Countdown to Compliance: Getting Ready for the New Jersey Pay Transparency Law's June 1 Effective Date

Day Pitney Alert, April 16, 2025

New Jersey Supreme Court Rules All Commissions Are Wages Under the New Jersey Wage Payment Law, Exposing Employers to Criminal and Civil Penalties for Non-Payment

Day Pitney Alert, April 14, 2025

No Consequential Damages: Third Circuit Refuses to Recognize NLRB's Remedial Authority Beyond Reinstatement and **Back Pay**

Day Pitney Alert, January 3, 2025

New Jersey's New Pay Transparency Law Is on the Horizon

November 20, 2024

In a Blow to Employers' Ability to Defend Against Union Organizing Drives, NLRB Outlaws Mandatory Captive Audience Meetings

November 15, 2024

NLRB GC Proposes Significant Penalties for Employers' Use of Non-Compete and Stay-or-Pay Agreements

October 11, 2024

Supreme Court's Clarified Standard Makes It Harder for NLRB to Obtain Injunctions

June 18, 2024

Cos. Must Stay On Alert With Joint Employer Rule In Flux

May 29, 2024

New York Employment Law Developments: Paid Lactation Breaks, Posting Requirements and More

May 22, 2024

EEOC's New Guidance on Workplace Harassment Being Challenged

May 21, 2024

Updated: U.S. Department of Labor Increases Exempt Salary Thresholds

May 20, 2024

Union Officials and Other Non-Employees Now Allowed in OSHA Inspections

May 14, 2024



Updated: NLRB's Proposed Joint Employer Rule Is Still in Flux

May 8, 2024

New Protections for Domestic Workers Under the New Jersey Domestic Workers' Bill of Rights

April 11, 2024

Connecticut Employee's Claims That She Was Terminated Based on Medical Marijuana Use Go Up in Smoke

March 26, 2024

Key Labor Law Developments Affecting All Employers

January 30, 2024

2023 New Jersey Employment Law Recap and Looking Ahead in 2024

January 29, 2024

U.S. Department of Labor Finalizes Independent Contractor Rule

January 26, 2024

U.S. Department of Labor Proposes Increases to Exempt Salary Thresholds

December 4, 2023

District of New Jersey Reiterates What Is Just Not Reasonable

September 18, 2023

Supreme Court Reexamines Undue Hardship Standard for Title VII Religious Accommodation

August 4, 2023

New Jersey Employers Face New Reporting Requirements Under Unemployment Insurance Law

July 28, 2023

NLRB Overhauls Independent Contractor Test for the Third Time in Less Than a Decade

June 20, 2023

Updated: New York Legislature Passes Noncompete Ban

June 13, 2023

2023 Annual Employment and Labor Conference

June 7, 2023

NLRB General Counsel Clarifies Limits on Broad Confidentiality and Non-Disparagement Provisions in Employment

Documents

May 23, 2023

UPDATED: New York City Makes Moves to Expand Protections Against Appearance-Based Discrimination

May 18, 2023

New York Updates Sexual Harassment Prevention Model Policy and Training Materials

May 3, 2023

New York State and City Pay Transparency Laws Continue to Evolve

March 24, 2023

NLRB Limits Use of Confidentiality and Non-Disparagement Provisions

March 7, 2023

UPDATED: Groundbreaking Changes to Temporary Workers' Rights in New Jersey

March 2, 2023

2022 New Jersey Employment Law Recap and Looking Ahead in 2023

February 24, 2023



Omnibus Spending Bill Includes New Workplace Protections for Pregnant and Nursing Employees January 19, 2023

After COVID-19 Delay, New Jersey WARN Act Amendments Set to Take Effect in 90 Days January 12, 2023

2023 New York Employment Law Updates

January 11, 2023

Congress Tells Victims to Speak Out!

January 6, 2023

New York Law Prohibits Employers From Disciplining Employees for Lawful Absences

December 20, 2022

Labor Law Updates of Concern to All Employers

November 28, 2022

Have You Told Your Employees About Their Rights? New Workplace Posting and Distribution Requirements November 17, 2022

The "STOP WOKE Act" - Florida's Attempt to Prohibit Mandatory Employee Diversity Training Put on Hold for Now October 21, 2022

Connecticut Expands Anti-Discrimination Protections

October 20, 2022

DOL Shakes Up Employee/Independent Contractor Distinction Again

October 17, 2022

Don't Fall Behind: Stay Up to Date With the Changes to New York's Employment Laws

October 3, 2022

Weeding Out Impaired Employees: NJ Commission Issues Guidance on Adverse Employment Action for Cannabis Use September 20, 2022

When Less Isn't More: An Overview of East Bay's Impact on Employee Misclassification August 8, 2022

EEOC'S Updated COVID-19 Guidance Places Additional Restrictions on Employers July 20, 2022

Day Pitney's Annual Employment and Labor Conference Session 1

June 9, 2022

NJ Court Holds First Amendment Does Not Prohibit Employee Discharge for Racially Insensitive Post June 8, 2022

New York City Council Votes to Amend Pay Transparency Law and Extend Effective Date to November 1, 2022 May 2, 2022

The 'Other' ADA Claim - Website Accessibility Under Title III

April 28, 2022

UPDATED: 2022 Brings More Employment Law Updates for New York Employers

April 14, 2022

Do You Know Where Your Employees Are? The Risks of Remote Work

April 11, 2022

Don't Be Late on Wage Payments to Terminated Employees in Massachusetts

April 7, 2022



Employers Are Required to Provide Written Notice of Tracking Devices in Vehicles Used by Their Employees March 21, 2022

EEOC's Advice to Employers on Accommodating Religion and COVID-19 Vaccines in the Workplace March 16, 2022

Massachusetts Ends COVID-19 Emergency Paid Sick Leave Program

March 11, 2022

Biden Signs Act Restricting Forced Arbitration of Sexual Harassment or Assault Claims March 4, 2022

Does the Recent Supreme Court Decision On Mandatory Vaccines Apply to All Healthcare Providers? January 21, 2022

2021 Recap and What's New for 2022: Updates to New Jersey Employment Law January 19, 2022

Updated: The Supreme Court Has Spoken: OSHA ETS Stayed January 14, 2022

New Year, New(ish) Connecticut Employment Laws January 13, 2022

Keeping Up With New York's New Employment Laws in the New Year January 11, 2022

Sixth Circuit Lifts Stay of OSHA COVID-19 Emergency Temporary Standard Requiring Vaccination or Testing Day Pitney Alert, December 21, 2021

UPDATED: OSHA Issues COVID-19 Emergency Temporary Standard Requiring Vaccination or Testing November 9, 2021

Biden DOL Rescinds Trump-Era FLSA Joint Employment Rule

October 28, 2021

New York City Mandates Private Employers to Provide Retirement Savings Plans for Employees; Similar Statewide Law Not Far Behind

October 28, 2021

New York Amends Labor Law and Expands Coverage for Wage Theft October 27, 2021

New Jersey Amends Law Against Discrimination to Expand Protections Against Age Discrimination October 8, 2021

New York Revises Model Workplace Safety Plan Under HERO Act

October 4, 2021

NY Designates COVID-19 a Highly Contagious Communicable Disease, Triggering HERO Act Workplace Safety Plans September 13, 2021

What to Know About Workers, Unions, and COVID-19 Safety Issues September 10, 2021

President Biden Issues Executive

Day Pitney Advisory, July 29, 2021

New Jersey Supreme Court Makes Clear That No Adverse Action Is Required for Failure-to-Accommodate Claims July 29, 2021



New York Issues HERO Act Airborne Infectious Disease Exposure Prevention Standard and Model Plan July 8, 2021

New Jersey Supreme Court Weighs In on Pregnant Workers Fairness Act: Undue Hardship Is Not What You Thought It Was July 6, 2021

A WARNing to New Jersey Employers Contemplating Mass Layoffs or Other Business Change June 28, 2021

New York Amends HERO Act Mandating Workplace Safety Plan for Airborne Infectious Diseases June 25, 2021

Amendment to Connecticut Law Requires Salary Range Disclosures to Applicants and Employees June 17, 2021

OSHA Issues COVID-19 Emergency Temporary Standard for Employers in the Healthcare Industry and Updates Guidance for All Employers

June 16, 2021

EEOC OKs Employer COVID-19 Vaccine Mandates and Incentives June 11, 2021

New Jersey Executive Orders 242 and 243 Reduce COVID-19 Workplace Restrictions May 28, 2021

New York Passes 'HERO' Act Mandating Workplace Safety Plan for Airborne Infectious Diseases May 11, 2021

New Jersey Guidance Supports Mandatory Vaccination Policies April 12, 2021

Not So Fast: New York City Ordinance Ends At-Will Employment for Fast Food Workers March 25, 2021

What the American Rescue Plan Means for Employers March 19, 2021

Connecticut Follows Growing Trend in Proscribing Workplace Hair Discrimination March 18, 2021

Out With the Old, In With the New: President Biden Shakes Up Federal Labor Law March 3, 2021

EEOC Updates: Conciliation Program Changes, Guidance on Systemic Discrimination, EEO-1 Data Collection Resumes and New Leadership February 17, 2021

New Guidance Indicates Employees Entitled to Multiple Leaves Under the New York COVID-19 Sick Leave Law February 1, 2021

A New Year Means New Changes to NY and NJ Wage and Hour Laws January 20, 2021

Massachusetts Paid Family and Medical Leave Act Provisions Go Into Effect on January 1, 2021 December 29, 2020

Congress Declines to Extend Paid Sick and Emergency Family Leave but Incentivizes Employers To Continue Voluntarily **Providing Leaves** December 28, 2020



EEOC Issues Guidance for Employers on COVID-19 Vaccines, But Should Employers Mandate Vaccination? December 22, 2020

New DOL Rule Expands Religious Employers' Exemption From Federal Contracting Anti-Discrimination Requirement December 17, 2020

As Deadlines for New Connecticut Laws Approach, Employers Must Be Sure To Comply December 15, 2020

CDC Updates Guidance on Quarantine After COVID-19 Exposure, But State Guidance May Differ December 7, 2020

Florida Votes to Increase Minimum Wage to \$15 per Hour Over Six Years November 30, 2020

Negotiating a Successor Collective Bargaining Agreement During a Pandemic November 5, 2020

Employers No Longer Forced to Choose Whether to Comply with the NLRA or Anti-Harassment/Discrimination Law When Addressing Employees' Improper Conduct

October 30, 2020

Sick Time in New York: What Employers Need to Do Now Under New and Amended Laws October 30, 2020

Workplace Safety During the Pandemic: What Employers May Not Know About Their OSHA Obligations October 30, 2020

New Jersey Employees' Children Not Going Back to In-Person School - Now What? September 2, 2020

Ruling Invalidates Portions of the Families First Coronavirus Response Act Regulations August 5, 2020

New Jersey's Earned Sick Leave Law: Final Regulations and COVID-19 Amendments July 30, 2020

Trio of Cases Limit Union Activity July 30, 2020

In Landmark Ruling, the United States Supreme Court Holds that Title VII Prohibits Discrimination Based on Sexual Orientation and Gender Identity

July 30, 2020

OSHA Reverses Course and Reinstates Employers' Obligation to Determine Whether COVID-19 Cases Are Work-Related May 28, 2020

The Road Back' from COVID-19 - Reopening NJ Businesses

May 22, 2020

NLRA Issues for All Employers To Be Aware of During the COVID-19 Pandemic April 21, 2020

New COVID-19 Amendments to New Jersey's WARN Act Provide Some Relief for Employers April 16, 2020

New Jersey Expands Protections and Paid Leave Benefits for Employees Impacted by COVID-19 March 30, 2020

Department of Labor Wage and Hour Division Issues Employment Law Guidance Relating to COVID-19 March 26, 2020



COVID-19 - Answers to Questions on Every Employer's Mind

March 18, 2020

New Jersey Becomes First State in the Country To Require Severance in Mass Layoffs

January 28, 2020

Just When You Thought You Knew What Constituted FMLA Leave

December 12, 2019

NLRB Clarifies Standard for Determining Legality of Employer Rules and Approves Confidentiality and Media Rules

December 12, 2019

What the New January 1, 2020 Overtime Rule Means for Employers

December 12, 2019

Marijuana Update: Must New Jersey Employers Accommodate Medical Use?

November 20, 2019

Major Changes to New Jersey's Wage and Hour Law Pose Greater Risks for Employers

September 11, 2019

September 30 EEO-1 New 'Component 2' Data Submission Deadline Is Quickly Approaching

September 11, 2019

New Jersey Law Now Provides Protections to Medical Marijuana Users

September 11, 2019

NLRB Update: Proposed Election Rules Encouraging Employee Free Choice

September 11, 2019

Connecticut's New Paid Family and Medical Leave Act Applies to Almost All Employers

July 1, 2019

Marijuana Update: Must New Jersey Employers Accommodate Medical Use?

June 28, 2019

In Another NLRB Shift, an Employee's Complaint Was a Mere Gripe and Not Protected Concerted Activity Under NLRA

March 28, 2019

New Jersey Becomes First State to Ban Employers From Using Arbitration, Nondisclosure and Confidential Settlement

Agreements for All Claims of Discrimination, Harassment or Retaliation

March 19, 2019

NJ Leave Law Amendments: More Employers Affected, More Leave, More Covered Family Members and More Paid Benefits

February 26, 2019

NYC Commission on Human Rights Declares a Ban on 'Hair' Discrimination

February 22, 2019

New York Enacts Gender Expression Non-Discrimination Act

February 1, 2019

Labor Law: A Year in Review

December 31, 2018

The Year Past and Future: A Myriad of New York Employment Law Updates

December 31, 2018

We're Pregnant: New State Law Protections for Pregnant Employees

March 29, 2018



What's on the Horizon? Important Proposed Legislation in New Jersey September 26, 2018

NJ Employers Beware: Federal and State Departments of Labor Team Up to Address Independent Contractor Misclassification

September 26, 2018

Despite Contrary Law in Other States, New Jersey Employers Not Required to Accommodate Medical Marijuana Use September 26, 2018

New Massachusetts Noncompetition Law Effective October 1

September 26, 2018

Massachusetts "Grand Bargain" Creates Paid Family and Medical Leave, Increases the Minimum Wage and Eliminates Retail Premium Pay Obligations

September 26, 2018

NYC Releases Guidance and Notice Posting For New Temporary Work Schedule Changes Law September 26, 2018

NYS Issues Draft Model Sexual Harassment Policy and Training: Employers Must Act to Ensure Compliance With Both State and City Laws

September 4, 2018

New York City Releases Required Sexual Harassment Poster and Information Sheet

August 8, 2018

New Jersey Joins a String of States Cracking Down on Employee Misclassification June 27, 2018

NYS and NYC Crack Down on Sexual Harassment, Imposing New Requirements on Employers June 27, 2018

Enforcing Arbitration Agreements in New Jersey

June 27, 2018

Still Using Unpaid Interns? Be Sure to Comply With Federal and Applicable State Law

June 27, 2018 As the Fraternity of States With Earned Sick Leave Adds a New Chapter, New Jersey Employers Can Expect Big Changes

New Jersey Enacts Statewide Earned Sick Leave Law

May 2, 2018

June 27, 2018

New Jersey Enacts a Broad and All-Encompassing Equal Pay Act

April 30, 2018

How Long and Where Can Employees Breastfeed or Pump Milk? States Continue to Weigh In March 29, 2018

New Year Brings Even More Leave Requirements for New York City Employers

March 29, 2018

Supreme Court Recently Limited the Scope of Whistleblower Protection Under Dodd-Frank, But State Laws Continue to **Provide Broader Protections**

March 29, 2018

New IRS Code Section 45S - Employer Credit for Paid Family and Medical Leave

March 29, 2018



Reorienting Title VII - Although The Second Circuit Expands Sexual Orientation Protections Under Federal Law, State Laws Remain More Favorable to Plaintiffs

March 29, 2018

Do Your Severance Agreements Adequately Protect You?

March 29, 2018

Now Put It in Writing: New York City's New Employer Requirements for Workplace Accommodations

March 29, 2018

NLRB Reverses Significant Precedents Impacting Employers

December 19, 2017

What Employers Need to Know About New York's New Paid Family Leave Law

October 4, 2017

Francine Esposito to Present Full-Day Family Medical Leave Act Master Class

September 13, 2017

Federal Contractors Must Provide Paid Sick Time in the Future

September 18, 2015

NLRB Adopts New Joint-Employer Standard

September 1, 2015

Federal Court Strikes Down New NLRB Election Rule

May 15, 2012

National Labor Relations Board Indefinitely Postpones Posting Requirement

April 19, 2012

NLRB Postpones Employee-Rights Notice-Posting Requirement

January 5, 2012

NLRB Delays Employee Rights Notice Posting Requirement

October 6, 2011

National Labor Relations Board Issues Final Posting Rule

August 29, 2011

Annual Labor and Employment Conference - NY

June 15, 2011

Annual Labor and Employment Conference - New Jersey

June 8, 2011

January 2011 Regulations Impact Employer-Employee Relations Regarding Genetic Information

February 2, 2011

News

Chambers Recognizes Day Pitney with Elevated Rankings Across Practices and Attorneys

June 6, 2024

Chambers USA 2023 Ranks 35 Day Pitney Attorneys and 13 Practices

June 1, 2023

Day Pitney Partner Francine Esposito Made Honorary Alumna at St. Benedict's Prep School in Newark for Pro Bono Work

March 27, 2022



In The Media

Labor Law: "NLRB Developments: Stay-or-Pay, Non-Competition and Moonlighting Provisions, Employer Communications During Union Organizing and What to Expect During the Trump Presidency"

January 2, 2025

"Labor and Employment Updates," New Jersey Bankers Association

June 27, 2024

Labor Law: Employees' Protected Activity Under the NLRA in the U.S.

February 16, 2024

2023 Annual Employment and Labor Conference

June 7, 2023

"Hot Topics in Employment Law: Artificial Intelligence," Lex Mundi Global Labor and Employment and Employee Benefits & Pensions Practice Group Meeting

June 6, 2023

Employment and Labor Conference Session 1

Day Pitney Webinar, June 8, 2022

"United States Labor Law: North America Year in Review Series," Employment Law Alliance

January 6, 2022

Appeals Court Tosses Lawsuit over Trump-Era Joint Employer Rule

SHRM's HR Daily, November 8, 2021

"Challenging Health and Safety Issues in a Unionized Environment," Employment Law Alliance

August 6, 2021

The Changing Landscape of Labor Law Under the Biden Administration

Employment and Law Alliance, July 19, 2021

New Laws with Major Impact on Employers Operating in New Jersey Taking Effect: What You Need to Know to Comply April 2020

FMLA Leave Is Exhausted: How to Address Transfer and ADA Accommodation Requests, Fitness-for-Duty Exams, and More January 7, 2020

FMLA Leave Is Exhausted: How to Address Transfer and ADA Accommodation Requests, Fitness-for-Duty Exams, and More

July 11, 2019

Unions in the Workplace

May 31, 2019

Employment Law Update | October 12, 2017

October 12, 2017

Employment Law Update with NJBankers

NJBankers Human Resources Conference, October 12, 2017

2017 FMLA Master Class: New Jersey

Day Pitney, September 13, 2017

Workplace Leave Laws: Strategies to Navigate the Changing Landscape in the U.S.

September 14, 2017

Federal and State Law Updates

Day Pitney Annual Labor and Employment Conference, June 16, 2017



Social Media and the New Workplace: Are Your Brand and Reputation Protected? March 8, 2017

2017 Lex Mundi Labor and Employment and Employee Benefits and Pension Practice Group Global Meeting March 24, 2017

Navigating the Ongoing Challenges of Employees' Social Media Use Day Pitney Annual Labor and Employment Conference, June 9, 2016

Navigating the Ongoing Challenges of Employees' Social Media Use | June 2, 2016 June 2, 2016

Employment Law Update May 13, 2016

New Jersey - Advanced Skills for Employee Leave Management February 25, 2016

FMLA Abuse: How to Identify, Fight, and Prevent It In Your Organization January 27, 2016

NLRA Developments That Should Worry Non-Union Employers January 28, 2016

Federal Contractors Will Have To Provide Paid Sick Time Pratt's Government Contracting Law, January 20, 2016

Francine Esposito Speaks at Employment Law Alliance Conference October 2, 2015

Francine Esposito Speaks at NJBA Human Resources Conference October 16, 2015

What Employees Can Legally Say on Facebook-and Get Away With Corporate Counsel, December 21, 2015

New Bill Would 'Ban the Box' for Federal Contractors Staffing Industry Analysts, September 25, 2015

Unionization & Update on Employment Laws New Jersey Bankers Association, October 19, 2012

FMLA Master Class for New Jersey Employers April 30, 2015

Are You Prepared for the Imminent New Wave of Unionization? Day Pitney Webinar,, April 11, 2012

Conducting Effective Internal Investigations Day Pitney Webinar, February 23, 2012

Mastering FMLA Certifications: How to Combat Abuse and Make the Right Call on Leave Business & Legal Resources, February 14, 2012

5 Tips for Navigating FMLA Certification Process Business & Legal Resources, February 1, 2012

Mastering the Reasonable Accommodation Process

Day Pitney Webinar,, January 19, 2012

The Challenge of FMLA Certifications Day Pitney Webinar, December 11, 2011



Addressing Employee Use of Social Media

New Jersey Law Journal, December 7, 2011

Annual Labor and Employment Conference

Day Pitney Webinar, September 28, 2011

Annual Labor and Employment Conference 2011

Day Pitney Seminar, June 15, 2011

Conducting Workplace Investigations: A Step-by-Step Virtual Summit for HR Leaders

May 12, 2011

GINA Now a Reality: How to Comply with New Genetic Discrimination Regs

March 9, 2011

HR Update: GINA and Social Media in the workplace

March 8, 2011

GINA Regulations Pose New Challenges for Employers

Day Pitney Webinar, January 5, 2011

Swine Flu in the Workplace and Related Employment Law Issues

New Jersey Banker, Winter 2010

